

# Queensland Major Contractors Association

## 2019 Annual Report



**QUEENSLAND  
MAJOR  
CONTRACTORS  
ASSOCIATION**



**QM  
CA**

**QUEENSLAND  
MAJOR  
CONTRACTORS  
ASSOCIATION**





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## INTRODUCTION

Throughout the last year, Queensland Major Contractors Association has continued our mission to improve the efficiency and sustainability of the construction industry in Queensland.

Across every metric of engagement, industry connection and collaboration we have achieved success, establishing our organisation as an association that reflects the needs of our members and advocates and champions key issues to stakeholders in government and enterprise.

Through our Working Groups, industry panel representation and engagement with senior politicians and public servants we have created policy positions; arguing for reform and campaigning for improved outcomes for our sector. Our proactive approach to media and communications has seen QMCA establish itself as a leading organisation for comment, committed to providing a voice to our members and providing proactive solutions to challenges and collaborative ways of improving the infrastructure and contracting sector.

Such activities have had a positive impact on membership, which has increased across all categories, event attendance which has gone from strength to strength supported by the impact of our major initiatives such as the Queensland Major Project Pipeline Report and Innovation and Excellence Awards.

We commend the 2018/19 Annual Report to you and thank you for your interest and ongoing support of Queensland Major Contractors Association.

## 2018/ 2019 BOARD



**Dan Woolcott**  
Chair



**Mark Angove**



**Monica Chaplin**



**Ivor Peries**



**John Kirkwood**  
Deputy Chair



**Jarrod McHugh**



**Brett Smiley**



**Terry Waterson**



**Gillian White**  
Treasurer



**Jose Antonio Sanchez**



**Paul Milne**



**Mark Taylor**

In the last year, Mr Christophe Kowalczyk and Mr Harry Hartman left the board to be replaced by Mr Jose Antonio Sanchez and Mr Mark Taylor respectively.

## BOARD SUPPORT



**Jon Davies**  
CEO



**Lorelai Broadbent**  
Secretariat



**Michael creedon**  
Minter Ellison - Probity Lawyer



## CHAIR'S REPORT



Dan Woolcott  
Chair

QMCA underwent a seismic change in the course of 2018, establishing itself as a professional, trusted and visible advocate for the benefits of major projects in Queensland.

This change was needed to ensure the long-term growth and development of our industry and to create sustainability into the future.

Throughout the last year, it has been my personal pleasure, and that of the QMCA Board to continue the outstanding work of our predecessors as we have championed the people, issues and organisations that help to build our state's essential infrastructure.

Reinvigorating and transitioning any association is challenging, particularly one that operates in a challenging environment as major projects have been delayed, sent back to the drawing board, or not progressed due to a lack of political consensus and funding.

Through the work of our CEO, Jon Davies, our Working Groups and professional partners, we have exceeded our expectations across all metrics this year. As you read through this year's list of considerable achievements, I encourage you to cast your minds back some 24 months and compare your association with how it is today.

Such change is reflected in our membership, where for the second successive year we have grown all categories of membership. We see this reflected in our dynamic events that inspire, recognise and celebrate all facets of construction. And we see it in our audience across traditional and social media, where the voice of our members has never been so powerful.

It is a testament to the value, voice and respect that QMCA now holds that we are listened to when we comment, collaborated with to achieve outcomes, and relied on for our counsel by government and industry alike.

As we head into 2020, we face many challenges ahead. The pipeline of work outlined in the Queensland Major Projects Pipeline Report shows an infrastructure recession until Cross River Rail, Brisbane Metro and Inland Rail hit their straps. Sadly, we continue to see a lack of political will to cooperate across party lines so that much-needed infrastructure can be funded and built and we face challenges from poorly considered government policies that provide an onerous burden of red tape and cost to our members and the wider supply chain.

Rest assured as an association driven by our members; we will continue to be the champion of our industry in 2019-20 and seek to collaborate, change mindsets and create a sustainable pipeline of major projects that can be designed and delivered by our members to meet the needs of Queensland's growing population.

But we cannot do this on our own. QMCA is encouraged by the engagement with our members in Queensland, and we want to promote quicker, less wasteful and more productive outcomes for everyone through the procurement and execution of projects. We will maintain the dialogue which we have started and look for solutions to both the lack of work and the nature of contracts that are offered to the market, and we need your support to do so. You can help us by engaging at our events, sharing our news and media through your professional networks, becoming involved in our working groups and participating in our surveys, research studies and feedback sessions.

As we head into the new year, I would like to thank you all for your support of our association, our goals and vision. QMCA looks forward to your ongoing support in the year ahead.





**Jon Davies**  
CEO

## CEO'S YEAR IN REVIEW

It is safe to say that the last 12 months have passed in a whirlwind of activity, and the whirlwind shows no sign of slowing down.

Last year the QMCA Board and I set some ambitious targets for our association, placing a strong emphasis on growing our membership, improving our events, increasing our profile and becoming commercially sustainable.

I am delighted to report that in the past year, we have achieved what we set out to do and more.

From growth in membership and the delivery of outstanding events to an increasingly digital and traditional media presence, the last 12 months have provided QMCA with an exceptional platform on which we can continue to grow.

Action in each of these critical areas has helped QMCA to become a highly respected body known for positive action, meaning that our association is better placed than ever to assist our members in meeting the challenges that we all know we face.

Throughout the year ahead, we will work with you and all key stakeholders to help deliver on our mission to promote innovation and collaboration in infrastructure delivery.



## MEMBERSHIP

Executive General Membership has increased by 2 members with Ghella and Monadelphous joining.

### Executive Members



Acciona



BGC



BMD



Clough



CPB



Decmil



Fulton Hogan



Ghella



John Holland



Laing O'Rourke



Lendlease



McConnell Dowell



Monadelphous



Seymour Whyte

### General Members



FKG



Downer



Golding



Bielby

We were delighted to welcome Bielby as General Members as we increased our membership in this category.



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## Associate Members

In line with our commitment to improved engagement with the wider industry, we have placed a great deal of emphasis upon working with our supply chain and industry partners to improve the value of Associate Membership.

This approach has reaped rewards with the number of associate members more than doubling across the year from 18 to 43. This has been achieved with a much-improved membership value proposition, including the opportunity for greater engagement with Executive and General Members.

### Full List of Associate Members

- WSP
- AECOM (Aust) Pty Ltd
- Allroads Pty Ltd
- Arcadis
- Aurora Marketing Pty Ltd
- BAM International Australia Pty Ltd
- Batch Mewing Pty Ltd
- Bennett and Bennett Group
- Boral Construction Materials
- Bothar Boring & Tunnelling (Aus)
- Cbus
- CMC Asia Pacific
- Coates Hire Operations Pty Ltd
- CV Energy Services
- Dial Before You Dig (Qld) Pty Ltd
- EconomX
- ECS - Estimating & Construction Support Pty Ltd
- Endeavour Programme
- Energy Power Systems Australia
- Envision
- Exactal Technologies
- GHD Pty Ltd
- GRC Quantity Surveyors
- Hawthorne Civil Pty Ltd
- HDR Pty Ltd
- Herbert Smith Freehills
- HKA Global Pty Ltd
- Holcim Australia Pty Ltd
- HWL Ebsworth Lawyers
- Madsen Giersing Pty Ltd
- Pensar Pty Ltd
- Piper Alderman
- Protech Group (Aust) Pty Ltd
- Pumps United
- Quick Safety Pty Ltd
- Robert Walters Pty Ltd
- Roblawmax Recruitment Pty Ltd
- SEE Civil Pty Ltd
- siteoffice.mobi
- SMEC Australia Pty Ltd
- SoilCyclers Pty Ltd
- Struber Pty Ltd
- Wagners
- WSP Australia Pty Ltd

Impressive as this growth is, we will strive for continued growth in the year ahead and to provide a value proposition that facilitates regular and ongoing long term membership.



## ADVOCACY

The key focus of an industry association is to be an advocate on matters of importance to the members. In this regard, the QMCA is no different from any number of associations and can claim a number of significant success during the year including:

- Undertaking a Federal election campaign designed to gain funding and project commitments from the major parties
- Putting pressure on the Queensland Government to improve the approval processes associated with major projects
- Lobbied all tiers of government to actively pursue a City Deal for Queensland
- Urged Government to prioritise agreements required to establish Inland Rail in Queensland
- Called into account political interference in major projects, notably Brisbane Metro
- Participation in the Queensland State Budget Lock-up

We have also represented our members on matters of Government policy, directly to Government in face to face meetings with Ministers and high-level public servants.

During the year, individual private meetings have been held with:

- **Michael McCormack MP** - Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development
- **Cameron Dick MP** - Minister for State Development, Manufacturing, Infrastructure and Planning
- **Jackie Trad MP** - Deputy Premier, Treasurer and Minister for Aboriginal and Torres Strait Islander Partnerships
- **Anthony Lynham MP** - Queensland Minister for Natural Resources, Mines and Energy
- **Mark Bailey MP** - Minister for Transport and Main Roads
- **Andrew Powell MP** - Shadow Minister for Transport and Main Roads and Shadow Minister for Local Government
- **Dave Stewart** - Director-General of the Department of Premier and Cabinet
- **Damian Gould** – CEO of Building Queensland

More general public sector advocacy has been conducted through attendance at regular industry liaison meetings including those held by, the Department of State Development, Manufacturing, Industry and Planning, The Department of Housing and Public Works and the Department of Transport and Main Roads. Industry panels that have QMCA representation include:

- Infrastructure Industry Steering Committee
- DTMR Contractors Industry Liaison Group
- Transport Industry Reference Group
- Building Contract Maintenance Industry Reference Group
- Infrastructure Industry Stakeholders Group

We have also had meetings with key private sector clients, Brisbane City Council and Government Owned Corporations such as Queensland Rail, Brisbane Airport and Queensland Urban Utilities, Sunwater and SEQ Water and we intend to increase such engagement moving forward to include a greater focus on the resources and utilities sector. QMCA representatives also met with the Reserve Bank of Australia during the last year.

QMCA has endeavoured through the past year to strengthen relations with key association and partners.



In the year ahead, we will be a shameless advocate for Queensland's contracting and infrastructure sectors as we seek to gain commitment at a state, local and federal level in the run-up to the Local Council and Queensland Government elections.





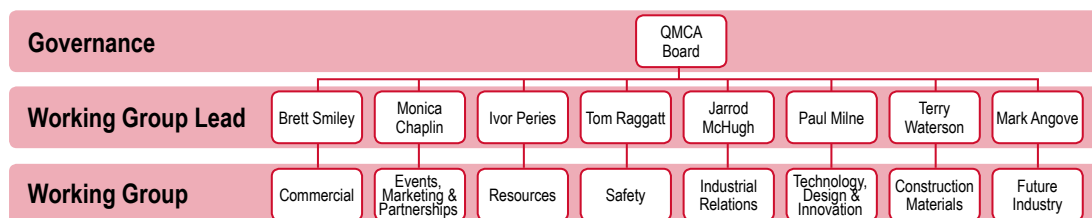
## WORKING GROUPS

Working Groups are vital for improving engagement within the industry and driving the policy agenda in key areas of interest to our members.

Throughout 2018-19 we revitalised our working groups which comprise members from all membership categories and may also include representation from other key industry stakeholders such as Government or Private Clients.

Each group has a chair, drawn from the QMCA Board and a clear mission statement, goals and targets.

From organising events to authoring QMCA policies, the working groups have contributed significantly to the success of our association across the last 12 months.



## WORKING GROUP UPDATES

### Commercial

*The Commercial Working Group provides proactive commercial acumen on key commercial issues and advocates for policy that results in a more collaborative and sustainable commercial environment for QMCA members.*

The working group challenges government policy, advocates for more collaborative delivery models and reviews strategies to achieve more appropriate risk allocation on major projects. Working group members actively contribute to client and industry liaison groups, participating in critical reviews and providing feedback on behalf of QMCA members.

Key achievements for the working group include:

- Leading a joint response with the Civil Contractors Federation to government indicating industry's position on changes proposed for TIC CO and TMR's Collaborative Project Agreement (CPA).
- Establishment of a sub-committee to review the New Engineering Contract (NEC) suite.
- Development of a roadmap for engagement to trial the NEC 4 Engineering and Construction Contract as best practice contracting.

This year, the group also completed an update to the 2010 Cost of Tendering report – providing new insights into the real cost of tendering to industry. The findings, combined with our understanding of the impact to health and wellbeing of people in this fast-paced and demanding environment, provides a platform for a powerful new discourse in this area.

Moving towards a partnership-based approach for risk allocation on major projects is continuing to be a key focus area for the group. By creating a shared understanding of risk between contractors and clients alike we will move industry towards better and fairer risk allocation. This will ultimately improve the commercial aspects of contracting and propel our industry towards a more collaborative and sustainable commercial environment.

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## Events, Marketing & Partnerships

*Our mission is to facilitate the ongoing operation of the QMCA by: (a) improving the associations profile through positive marketing, (b) increasing revenue, (c) providing opportunities to broaden the membership base and (d) providing opportunities for increased engagement between existing members.*

Over the last 12 months the QMCA Events, Marketing and Partnerships working group has been responsible for the successful planning and implementation of major events in Brisbane, Toowoomba and Townsville. We have welcomed over 3,000 industry professionals to our monthly breakfasts, networking events, Major Projects Pipeline Report launches and Innovation and Excellence Awards, enabling QMCA to rapidly build a reputation for providing high quality, engaging and accessible events that reflect well on our industry and association.

Our partnerships strategy have seen us agree long term partnership agreements with leading brands, develop new products, commercial opportunities and proprietary research studies that add value to membership and provide solutions that support our mission to create a sustainable contracting industry in Queensland.

QMCA's audience has never been greater, with traditional media, social media, our website and email channels being used to great effect to engage with our members and key stakeholders. From appearances on ABC Radio, features in the Australian Financial Review and achieving over 600,000 views of our content on LinkedIn, we are recognised as the leading authority on our industry and known for our firm but fair views that, while not always appreciated, are respected.

## Safety

The safe working party has met on 6 occasions to date in 2019 and has identified three key strategic pillars to move forward with during 2020. They are;

1. Health and wellbeing including mental health
2. Subcontractor Engagement/supply chain engagement
3. Regulatory Engagement/action

The party has also formed a subgroup for tackling Health and wellbeing including mental health, an initial meeting was conducted to map out and identify best practice to share across industry. The plan for 2020 is to map out target actions in the three pillars.

In addition the party has provided robust face to face feedback on the Workplace Health and Safety (WHS) systems and standards section of the Ethical Supplier Demerit Point Scheme.

The party is going to continue to build momentum in 2020 and position its self as the Industry peak safety working party.



## Future Industry

*This group's mission is To identify and respond to current and future challenges to ensure our industry is sustainable, future-ready, and supports our workforce and communities.*

During 2019 the group has been focussing on 4 Areas designed to support the long term development of the sector. With a strong focus on creating a complete schedule of activity that encompasses a multi-channel approach to engagement, the working group has developed policy papers on:

- Talent Attraction and Retention
- Social Responsibility

In addition, a thought leadership campaign focused on disruption and sustainability, supported by content and opinion pieces and underpinned by an event in the format of an industry debate exploring the key challenges facing the industry in times of unprecedented change.



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## Technology and Innovation Working Group

*We aim to become the trusted advisor for clients by providing thought leadership on matters of technology, design and innovation to create a sustainable industry for Queensland.*

The working group had three focus areas this year:

- A response to the Qld Government BIM Policy
- Opportunities to Improve the D&C Tender process
- Opportunities to Improve Industry Innovation

The Working Group prepared a paper detailing how industry would like the government to build on this important first step of creating a BIM Policy, using the paper to create a positive dialogue with Government across the year and into 2020.

To meet member concerns about the D&C tender process and the cost of preparing a D&C tender in QLD, a draft paper has been prepared identifying opportunities to improve this process which will form the basis of discussion under the Government Infrastructure Industry Steering Committee Process.

The Group is authoring a paper outlining the elements required to support innovation within the construction industry. The ongoing sustainability of the industry relies on its ability to innovate and continually improve and the paper's focus areas and associated recommendations aim to create an environment which supports innovation and provides the opportunity to capture value through improved design and delivery of major infrastructure project.

## Industrial Relations

Over the past 12 months; the IR Working Group has met on several occasions to discuss contemporary Industrial Relations matters which are and or may affect our Industry, and which we as Major Contractors need to be aware of.

Of particular note, the IR Working Group provided input into the QMCA statement on the importance of the Australian Building and Construction Commission (ABCC) in maintaining compliance with Australia's workplace laws, and more recently, participated in the QMCA's advocacy and engagement with the Queensland Government on their new Supplier Demerit Scheme.

The IR Working Group is presently drafting QMCA IR Policy Statement and accompanying QMCA IR Best Practices Paper, which will detail important principles for helping to build a sustainable Construction Sector in Queensland.



# ENGAGEMENT

## LinkedIn

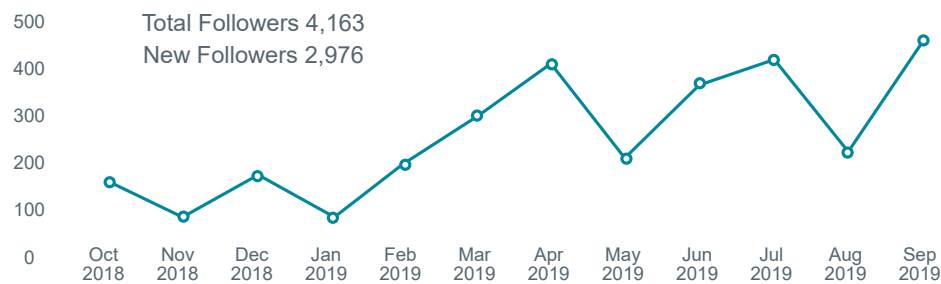
For an industry association, the ability to leverage communication opportunities and to maximise the reach of our message is crucial as it enables us to engage with our membership network, our stakeholders and ensure that our messages are heard.

Just as vital as having a position on matters of importance to our members is having the means to communicate that position to the wider industry and key policymakers. Increasingly, social media is proving to be the most effective way to communicate this message and more particularly the LinkedIn channel.

During the year, QMCA utilised our LinkedIn page to increase engagement with members and to raise key issues and prompt debate.

### Follower Statistics

QMCA LinkedIn followers have increased from around 1,100 at the start of the year to over 4,000 now.



In the last 12 months, QMCA has outstripped follower growth and posted more updates than all other local industry associations as we added 2,976 new followers and posted 225 updates.

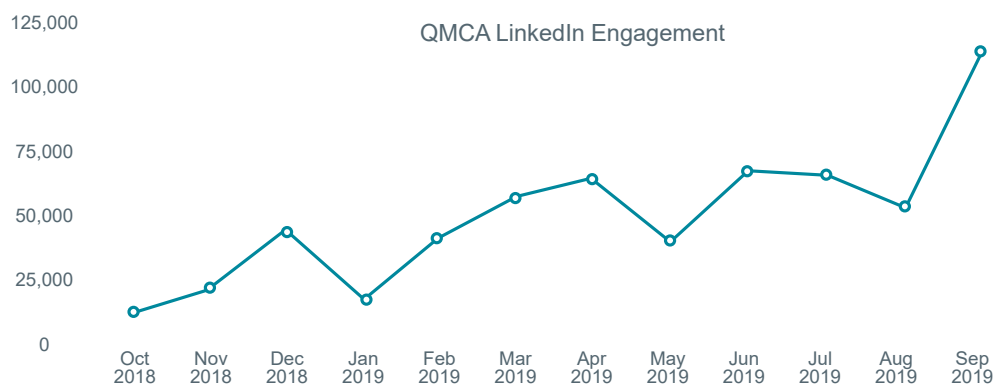
Company	Total Followers	New Followers	Number of Updates	Engagement Rate
Queensland Major Contractors Association	4,163	2,976	225	7.63%
IAQ (Infrastructure Association of Queensland)	2,418	974	154	4.84%
Queensland Major Project Pipeline Report	355	220	3	6.98%
Constructionarium Australia	804	507	40	15.14%
Cross River Rail	16,937	9,375	45	5.69%
Lean Construction Advisory	375	273	31	8.8%
Seymour Whyte Group	23,382	4,939	63	5.71%
Pensar Infrastructure	6,773	1,834	109	8.38
Future Infrastructure Summit 2019 (Melbourne & Brisbane)	120	83	18	6.51%
Civil Contractors Federation Queensland Limited (CCFQLD)	2,478	1,232	158	4.17%

QMCA LinkedIn Follower growth.

LinkedIn page statistics as 30 September 2019

## Audience Reach

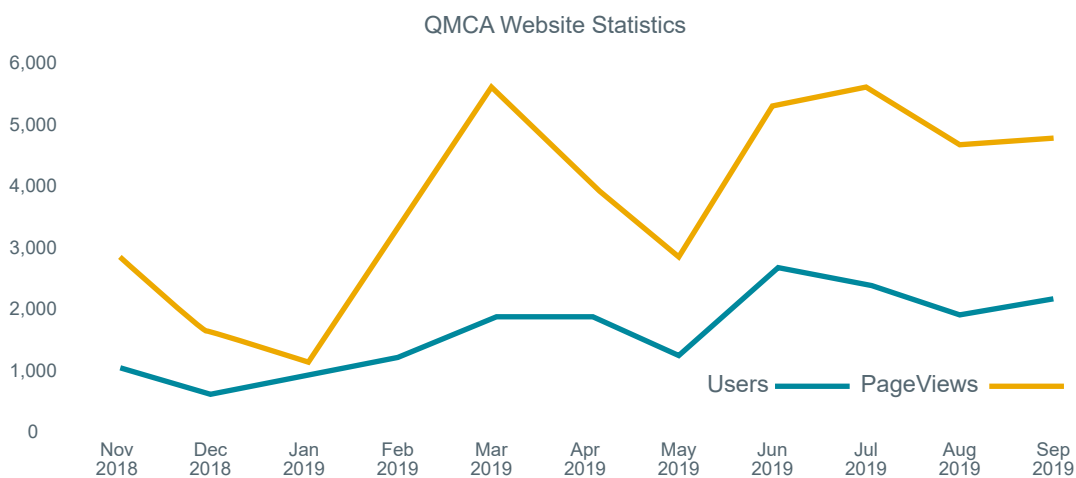
Since November 2019, our content has been seen by a cumulative audience of over 600,000 as a continued push for regular, high quality and engaging content connects with our audience.



## Website

QMCA's website has gone from strength to strength with a significant increase in users, page views and engagement across every metric.

Statistics for [www.qmca.com.au](http://www.qmca.com.au)





# Traditional Media

Traditional media still remains an important and effective communications channel and this year QMCA had achieved significant local and national exposure in the Australian Financial Review, Brisbane Times, Regional Media, and two appearances on ABC radio.

Mr Davies said the three contractors who had put in for the Brisbane Metro Cultural Centre project would have spent about \$6 million each on their bid, \$3 million of which would be contributed by the council.

"The bidders have only just found out about this because I texted them at this lunch," he said.

"They're in a state of absolute shock, that they submitted their bids on Friday, they're due to make presentations to Brisbane City Council this week and they've all invested significant amounts of money in this tendering process of which they get a small proportion back."

Asked why the companies were not told beforehand, Cr Schrinner said the council had its own processes for informing companies and tenderers were being notified on Wednesday.

Cr Schrinner did not say why the council had gone to tender in the first place when the state government had not issued any approvals at all for Brisbane Metro.

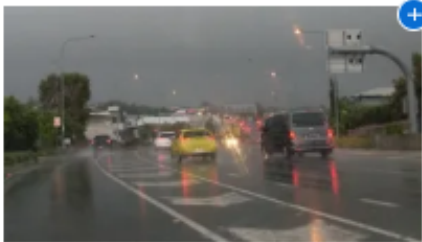
But he said other major projects such as the Legacy Motorway had not had such issues.

Mr Davies said the companies had all assembled "fairly substantial" teams for the bids and would now be forced to keep those teams together for a longer and uncertain timeframe at higher expense.

He said the sudden change was extremely unusual for such a major project.

**Brisbane Times - Brisbane Metro**

## RELATED ARTICLE



PUBLIC TRANSPORT

**'They have done nothing': New push to fix Brisbane's northside traffic snarl**

## RELATED ARTICLE



BRISBANE METRO

**Lord Mayor reveals plan to transform Adelaide Street**

**Splitting stimulus**

**Queensland going 'backwards' on infrastructure, contractors warn**

**Construction**  
**Jeremy Wiggins**

Queensland is in an "infrastructure recession" because the state government won't sell assets or raise more debt to push ahead with new projects such as the \$10 billion Inland Rail line, hurting the state's economy, contractors say.

Construction work in Queensland has now fallen for five quarters, and the value of total non-residential work in the state in the most recent June quarter was \$1.6 billion, down 36 per cent on the same period a year earlier, according to data from the Australian Bureau of Statistics.

"We've actually gone backwards," said Ian Davies, chief executive of the Queensland Major Contractors Association, adding that the decline could have been avoided if the government had expedited projects.

Contractors are frustrated the Queensland government has not yet signed an inter-governmental agreement to allow work on the Inland Rail project to progress, and are unhappy with delays to other projects such as the Brisbane Metro due to disputes over the location of stations.

Aid while Infrastructure Australia on Tuesday approved the business case for the third stage of the Gold Coast light rail line and added it and three other Queensland projects to its Infrastructure Priority List, Mr Davies said it was unclear who would come up with \$154 million to complete its funding.

The \$700 million rail extension is being part-funded by the federal government, which has pledged \$812 million, while the Queensland government will contribute \$354 million and the City of Gold Coast will put in \$92 million.

Although the sale of exiting assets, such as utilities, remains politically sensitive in Queensland, the government - which is rated AA- by Standard & Poor's and Moody's Investors Service - could take on more debt to pay for new projects and then sell the assets after they are built, Mr Davies said.

Contractors also want the Queensland government to ensure NSW and Victoria and be more collaborative on sharing project risks.

They are concerned the government will try to push risks, such as dealing with existing utilities and managing ground contamination, on to contractors if the third stage of the Gold Coast light rail goes ahead.

Brisbane residents have also raised concerns over how new projects such as Cross River Rail are being designed and managed. Following unresolved claims related to tunnelling for the Airport Link motorway, which was opened in mid-2002.

Resident Gerry Winter, who has been fighting for compensation for damage to his property he alleges was caused by land subsidence and vibrations, said Airport Link contractor, Thence John Holland had denied liability for issues raised during and after construction and the issues had not been addressed by state or local government.

"It has recently been demonstrated that the signed-off flood mitigation works that were part of the contract were never undertaken and the tunnels were not constructed with a seven-meter rock surround as had been specified by City North Infrastructure [the government entity that oversees construction of Airport Link], giving rise to subsidence along the tunnel alignments," Mr Winter said.

Brisbane City Council said the Airport Link tunnel - which was sold to Transurban after falling into receivership seven months after opening - was assessed, approved and delivered by the state government and any necessary flood mitigation works should have been undertaken by the state.



**Abc 612 Brisbane, Steve Austin – Brisbane Metro and Demerit Scheme**

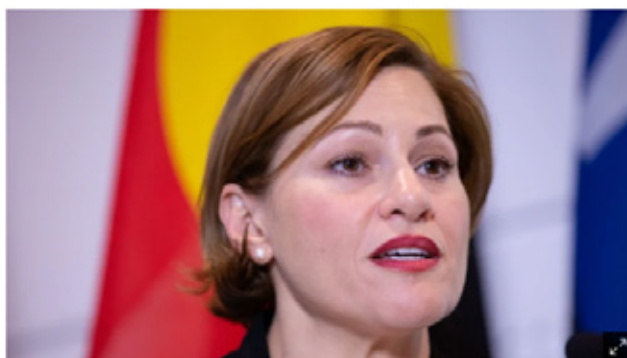
## The Australian Financial Review

NATIONAL QUEENSLAND INFRASTRUCTURE

### Federal cash needed for Cross River Rail to free up state funds: report

Federal funding for the Cross River Rail project is crucial to free up the Queensland government's budget to invest in roads and other major projects, while new road tolls could also be considered.

A report, commissioned by the Queensland Major Contractors Association and the Infrastructure Association of Queensland, examines the major projects expected to be built by the private and public sector.



Treasurer Jackie Trad is due to speak at the launch of the report on Wednesday morning in Brisbane. JEFFREY CHASSER

The report, to be released on Wednesday, argues the state government's ability to fund infrastructure growth beyond its current budget commitments is challenging.

## Brisbane Times – Queensland Major Projects Pipeline Report



## Channel 7 Brisbane and Townsville – Queensland Major Projects Pipeline Report



## EVENTS

Over the last 12 months, QMCA's events have gone from strength to strength as we have engaged with over 2,500 industry professionals in Brisbane, Townsville and Toowoomba.

### Breakfasts

Our breakfasts provide a great relaxed opportunity for networking and a platform for Associate Members to present on matters of importance to them. This year we had presentations from:

<b>NOVEMBER</b> Making Friends with Unions  <b>Kevin Porter</b> <i>The really useful anthropologist</i>  How to make friends and do business with unions  <b>Kurt Alexander</b> <i>Quicksafety</i>  Using software to improve electrical safety	<b>FEBRUARY</b> 2019 Economic Outlook  <b>Gene Tunny</b> <i>Adept Economics</i>  Queensland's economic outlook in a time of high State debt, President Trump and Brexit  <b>Paul Newman</b> <i>Dial Before You Dig</i>  Is your business ahead of the game?	<b>MARCH</b> City Deals Breakfast  <b>Matt Collins</b> <i>Queensland Treasury</i>  City Deals  <b>Alex Miller</b> <i>Cbus</i>  Infrastructure Investment
<b>MAY</b> Water Infrastructure  <b>Olivia Newman</b> <i>General Manager Major Projects &amp; Technical Services. Sunwater</i>  Sunwater Projects Overview  <b>Jeremy Christoforatos</b> <i>Regional Sales Manager, NSW &amp; Qld, PlanGrid</i>  The Paperless Office	<b>JUNE</b> Queensland State Budget  <b>Mark Bailey MP</b>  Queensland State Budget  <b>Nick Behrens</b> <i>QEAS</i>  Queensland Budget Analysis	<b>AUGUST</b> Megaprojects  <b>Dr Alex Budzier</b> <i>Oxford Global Projects</i>  Mega Projects a Global Perspective  <b>Dr Adrian Smith</b> <i>Envision</i>  The Good Oil of Construction Data
<b>SEPTEMBER</b> Renewable Power  <b>Simon Kidston</b> <i>Genex Power</i>  Kidston Hydro Project  <b>Mike Westerman</b> <i>GHD</i>  Hydro Project Development	<b>OCTOBER</b> Future Brisbane  <b>Adrian Schrinner</b> <i>Lord Mayor Of Brisbane</i>  Future Brisbane Infrastructure	

Our events were supported by increased sponsorship from leading organisations such as Robert Walters, McConnell Dowell, Endeavour Programme and Acciona.

The success of the breakfasts can be measured in attendance which has grown from an average of 80 to well over 120.



## Queensland Major Projects Pipeline Launch

The 2019 Queensland Major Projects Pipeline Report (QMMPR) was launched at the Brisbane Convention and Exhibition Centre on 13 March, with Deputy Premier, Jackie Trad, providing a keynote address on Queensland's Infrastructure Sector.

The report, produced in partnership with IAQ, was supported by leading brands who saw the data and insights as a way to show their support, leadership and understanding of the Queensland construction sector.

Following on from the success of 2019, the report was also launched at regional events in Toowoomba (April 2019) and Townsville (August 2019 due to floods). These events were very well received, offering regional members and stakeholders the opportunity to engage with our data and insights.

For the coming year, QMCA and IAQ are working on a new concept for the report that will see quarterly updates produced based on events of the year such as project delays, funding announcements and more.

To reflect the potential optimism and growth of the Queensland market, we are looking at significant changes to the QMPPR for 2020 to allow for a 12-month calendar of activity to maximise impact and continued relevance.

The biggest change we are considering making is to the format and frequency of the report.

### Report Format

In 2020, we are proposing to reduce the size of the printed report so that it focuses on key figures and trends. We still plan to produce the same detailed commentary and analysis but this will only be available online as we transition to a more interactive contemporaneous source of major project information.

### Report Frequency and Updates

To provide relevance and commentary across the year, the Queensland Major Projects Pipeline Report will become a 'live' document, updated to reflect the changes in and new announcements, with updates published on two additional occasions to coincide with the Queensland State Budget in June and the Queensland State Election in October. This will enable projects announced as part of the election cycle to be incorporated into the document and for a continuous accurate picture of funded and unfunded activity to be monitored.

- March 2020 – Main Launch
- June 2020 – Update 1
- October 2020 – Update 2

### Events

Events will be a major part of the programme, with launch events in, Brisbane and Toowoomba scheduled for March and April as well as potential update events in June and October to coincide with the releases of the project updates. With over 650 Guests attending sessions in 2019, we believe that events are essential to enhancing engagement with the report.

### Media and Marketing

We will continue to employ a robust media and marketing strategy to build on the success of the coverage received in 2019 and to ensure that the report retains its position as the market-leading report into the sector, and the projects that will make a difference to the lived of Queenslanders and the economic and social development of the state.







## Innovation Awards

The QMCA Innovation Awards are the Association's highlight of the year. This year's event, held at the Brisbane Conference and Exhibition Centre on 13 September, was even bigger and better than before.

Over 400 guests came to see Petrina MacPherson announce the winners across the four categories.

Guest speaker, Josie Thomson provided a thought-provoking discussion around mindset, brain programming and the ability to accelerate performance and learning through neuroscience.

QMCA would like to congratulate all entrants and winners.

## The Winners

Four awards were presented on the day:

### CBUS SUPER FUND CONTRACTORS AWARD

**Winner:** Fulton Hogan Seymour Whyte Joint Venture

**Project:** Bruce Highway Upgrade – Caloundra Road to Sunshine Motorway

### DESIGN CONSULTANTS AWARD

**Winner:** WSP Australia

**Project:** Toowoomba Range Clearance Upgrade Project

### SUB-CONTRACTORS AWARD

**Winner:** Wagners

**Project:** Pinkenbah Wharf Project

### IAN HARRINGTON AWARD:

**Winner:** Lendlease

**Project:** Collaboration between Lendlease and the Australian Business Community network

We would like to thank our 2019 Innovation and Excellence Awards partners, Cbus, Plenary, Inland Rail, HKA, Onsite, QUT and Coates Hire.

## Networking Events

Networking is a key element of any engagement strategy and we held two dedicated networking events for our members and stakeholder to enjoy a relaxed evening catching up with colleagues and building new relationships.

### DECEMBER

Christmas  
Networking Drinks

*Range Brewing*

### JUNE

End of Financial  
Year Event

*Newstead Brewing*

## CORPORATE RESPONSIBILITY

As the peak group for our sector, QMCA has been proud to support key initiatives that help to further our people and communities and in the last year have been major drivers and supporters of Constructionarium Australia and Construction's Big Night Out.

### Constructionarium Australia

QMCA is a founding supporter of Constructionarium Australia a not for profit organisation that builds upon a hugely successful concept that has been running for over a decade in the UK where over 1000 students participate each year from a range of different universities.

Constructionarium provides a safe environment for new engineers to develop team working skills, problem-solving capabilities and hands-on experience building a replica of a larger structure.



Typically, students of the programme work as a team and together learn to plan, tender, build and handover a scale project – a Challenge – that resembles an iconic civil engineering feat – bridge, building, tower or other structure.

Each Challenge is constructed in five days, with three days planning and training prior to the build week. Participants gain experience in all aspects of an engineering project including project and issues management, safety, budgetary control and timely project delivery.

In 2019, QMCA supported the delivery of two builds:

- All Female Story Bridge Build – June 19
- Story Bridge Build – September 19

For the year ahead, QMCA will help Constructionarium Australia to deliver a programme of builds, culminating in two new projects to supplement the existing Story Bridge Project:

- A Water Battery
- Elenor Schonell (UQ Green Bridge)

For more information, visit <https://constructionariumaustralia.com.au/>





# 2019 QMCA Innovation Awards

