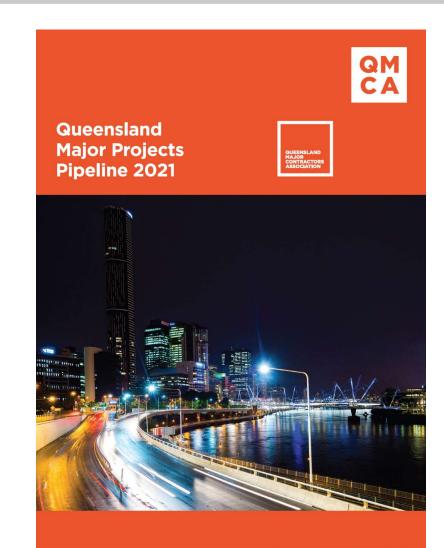


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Outline

- Key messages from the 2021 Major Projects & Pipeline (MPP)
- Outlook by sector (and region)
- Challenges, Opportunities and Risks
- Recommendations



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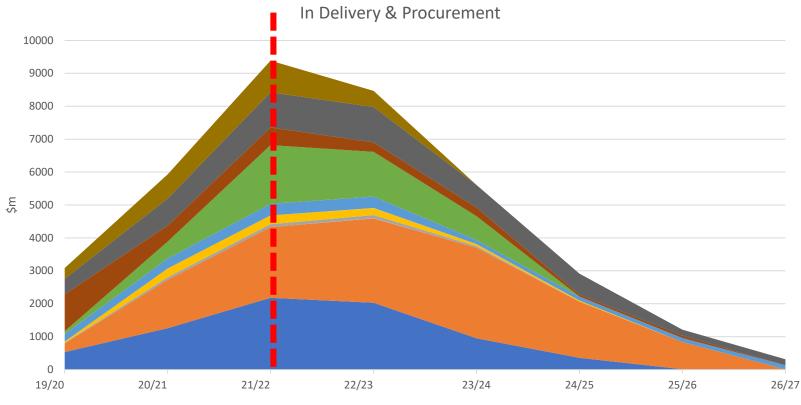


Key Messages

- Total pipeline is \$61.9bn
- Funded project activity has increased to \$35.5b
- Public sector still doing the heavy lifting
- Funded works currently peak in 2022/23 but could surge higher in 2023/24
- Funded work is increasingly concentrated in 'megaprojects'



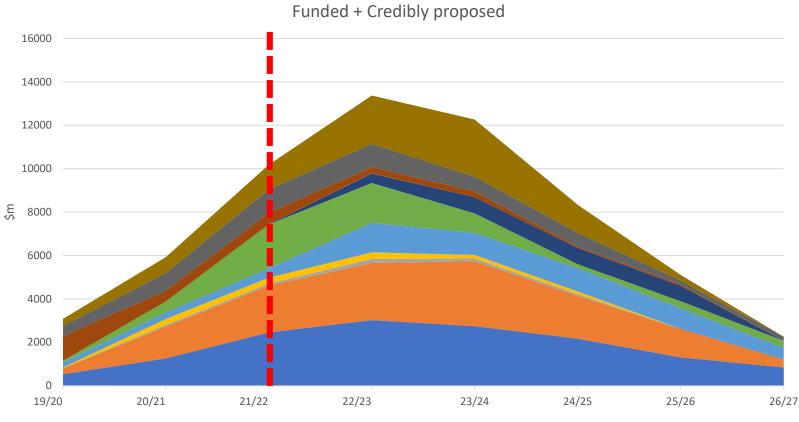
QLD Major Projects Outlook



Roads Rail Marine Defence Water & Sewerage Electricity Pipelines Telecommunications Energy Resources & Heavy Industry



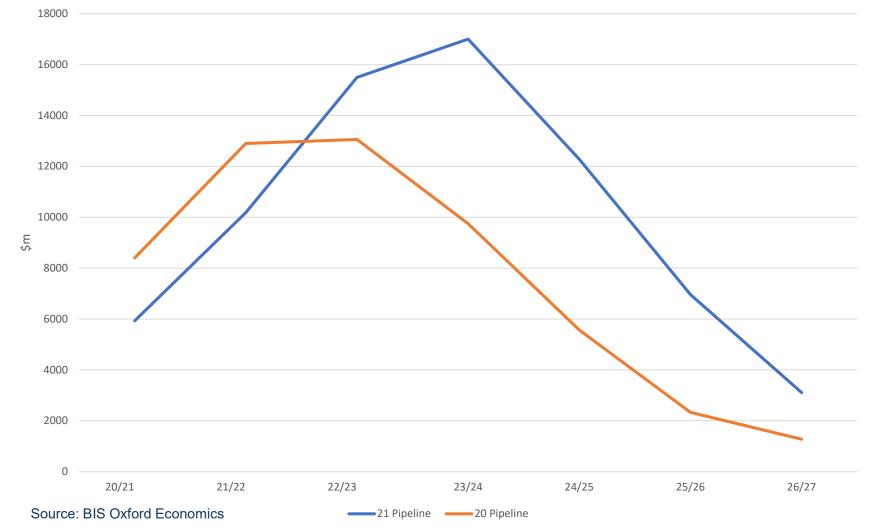
QLD Major Projects Outlook



■ Roads ■ Rail ■ Marine ■ Defence ■ Water & Sewerage ■ Electricity ■ Pipelines ■ Telecommunications ■ Energy ■ Resources & Heavy Industry

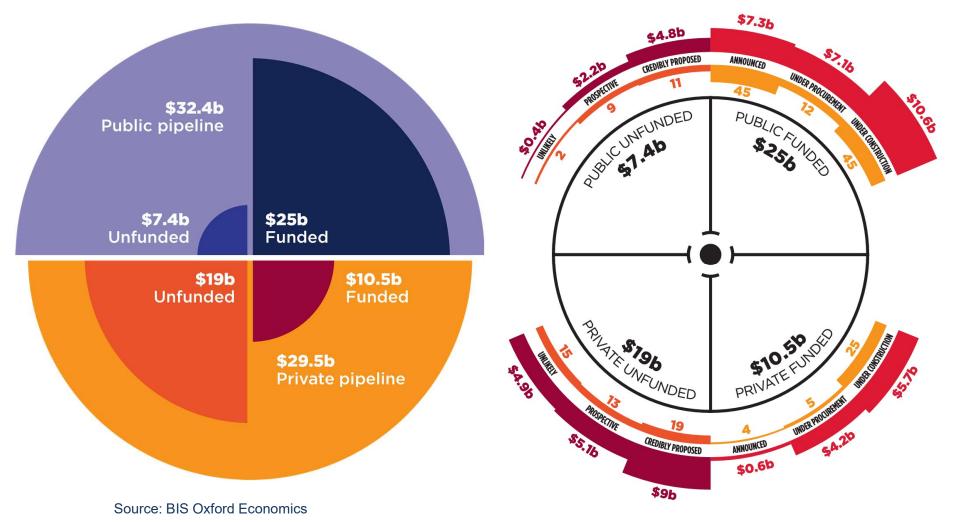


Total pipeline rising strongly





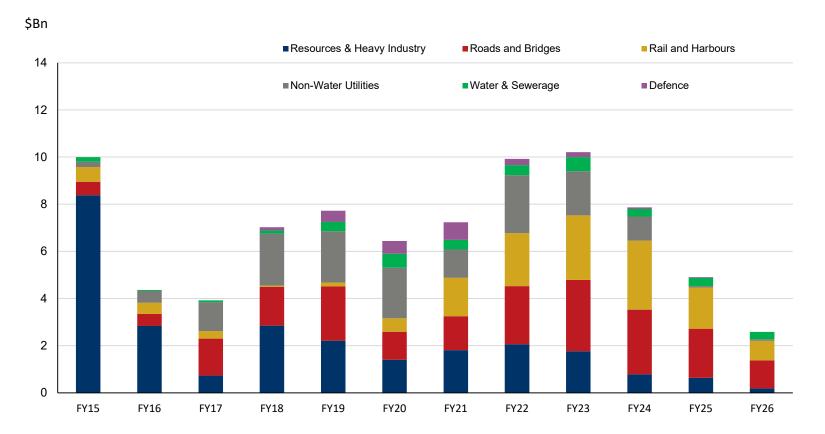
Pipeline funding





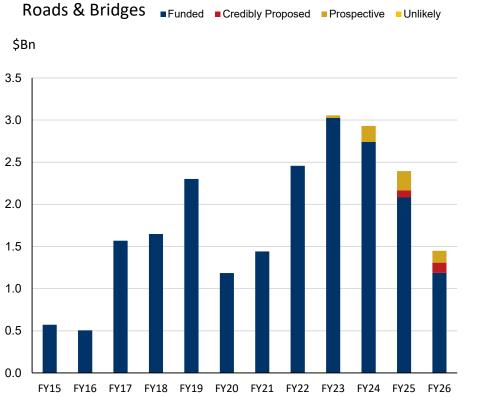
Funded work accelerating

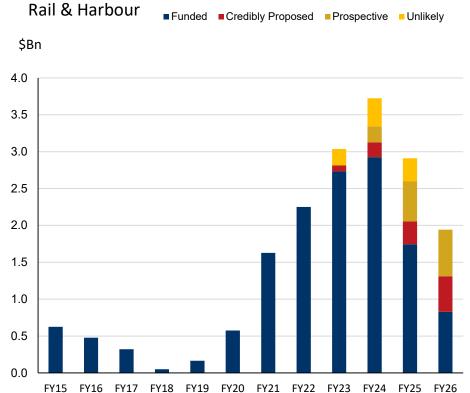
Total Funded Pipeline





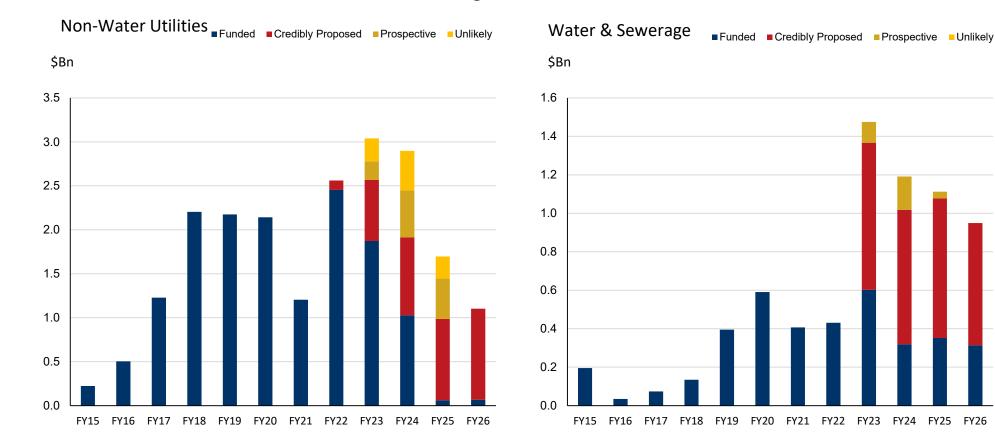
Road & Rail investment is strong







Power & Utility Services

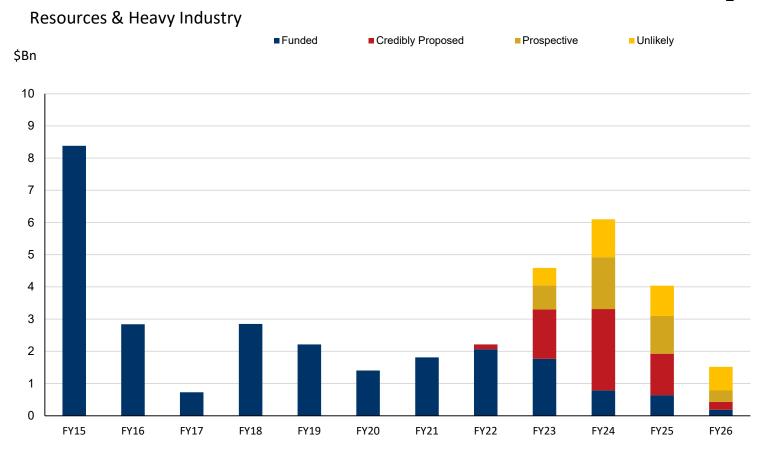


includes electricity, telecommunications and pipelines

Source: BIS Oxford Economics

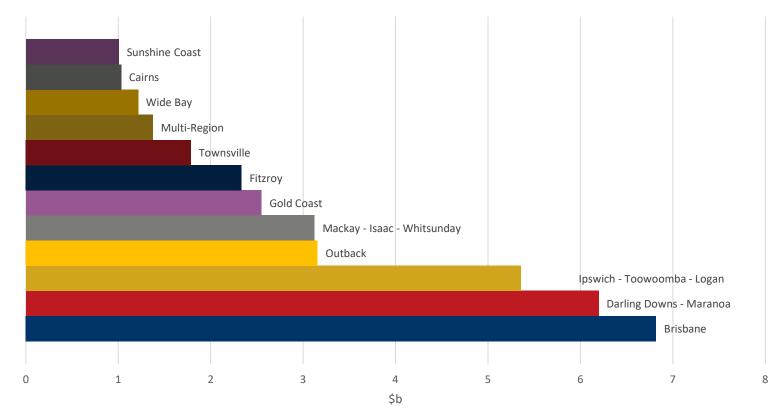


Resources Sector Uncertainty



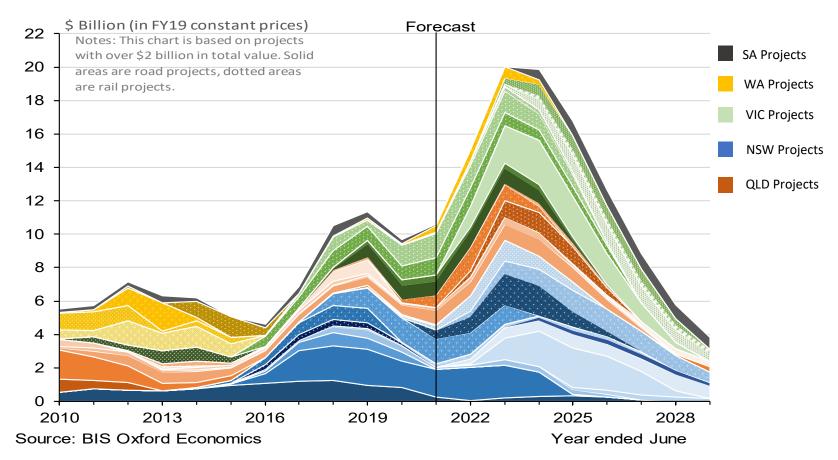


Brisbane & SEQ have largest and most secure pipeline





Capacity & Capability





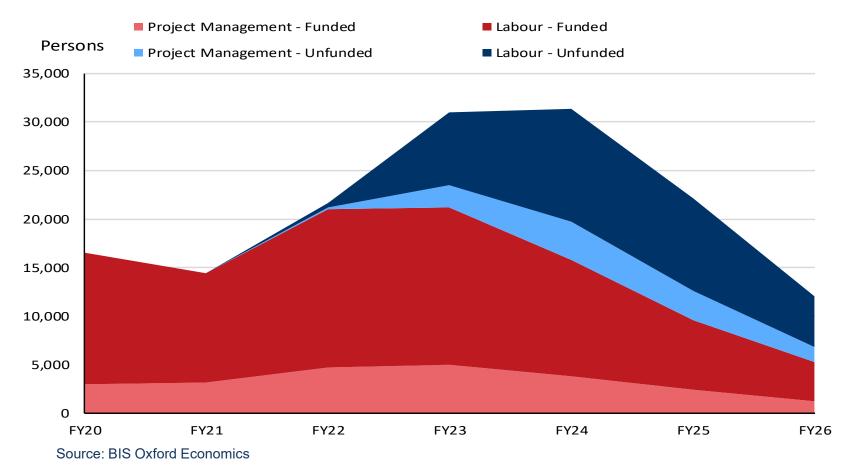
Falling Productivity



Source: BIS Oxford Economics



Securing skills and labour





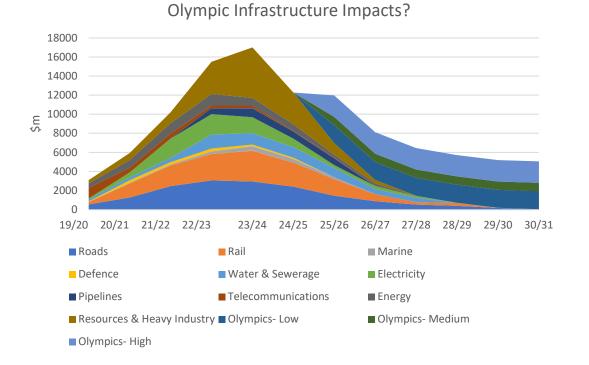
- Capacity & Capability
- Falling Productivity
- Securing skills and labour
- Transitioning to net zero emissions/ de carbonising the economy
- Project approval timeframes
- Global economic markets
- Construction material supply costs

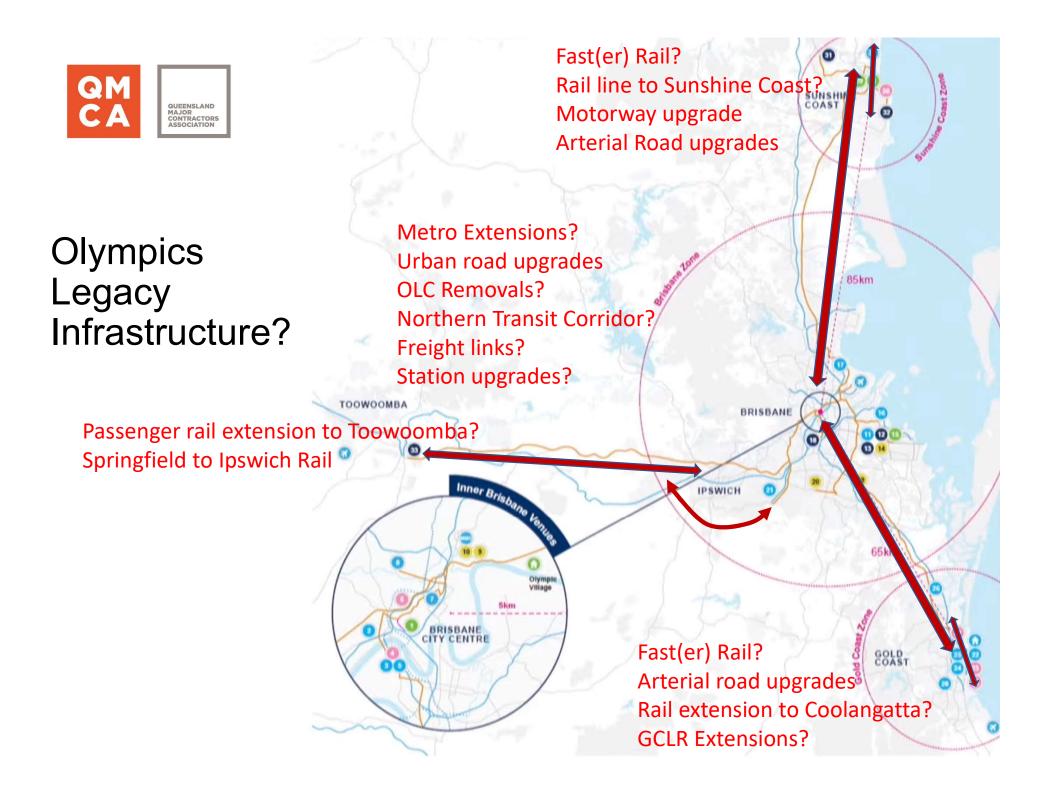
resilience & adaptability



Opportunities

- Olympic Infrastructure:
 - Upside for SEQ
 - SEQ City Deal is critical







Opportunities

- Legacy infrastructure as part of the Olympics
- Regional economic infrastructure investment:
 - Energy & Water security
 - Agricultural processing & infrastructure
- Renewable energy generation and energy storage:
 - BAU (solar & wind) and new technologies (solar thermal, etc)
 - Pumped hydro & other energy storage solutions
- New energy and minerals projects
 - Base & exotic metals and processing
 - Hydrogen and other energy solutions
- Existing resources (gas & met coal) still have a way to run



Opportunities

- Funding solutions:
 - Asset recycling, private sector operating leases, PPP's
 - Private sector co-investment
 - "Good debt" infrastructure investment
- Collaborative contracting to deliver productivity improvements, surety of outcomes for clients and less risk
- Use of digital engineering and technology in the procurement process



Recommendations

- Governments continue to seek consistent, collaborative, long-term value approaches to tendering and procurement.
- Focus on medium term development of the funded pipeline
- Finalise the SEQ City Deal in 2021 to accelerate infrastructure development and deepen the regional pipeline.
- Queensland Government to transition to more stable revenue streams, including debt and asset recycling measures and direct private investment either in partnership or alongside Government investments.



Recommendations

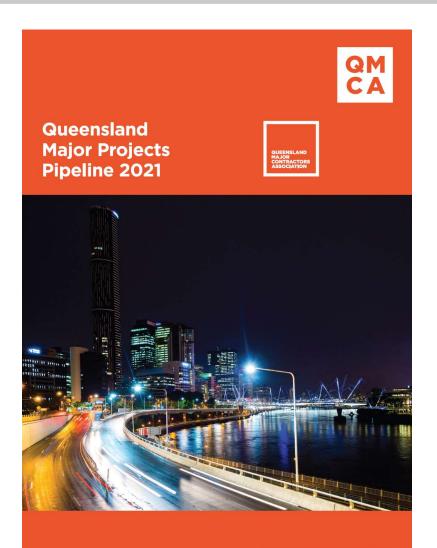
- Queensland Government to review policies that may be constraining growth in private infrastructure provision.
- Government and industry to develop a plan to reduce carbon emissions in Queensland and identify opportunities for investment in the future low carbon economy
- National and State Governments to include resilience/ adaptation work in infrastructure audits.



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