













## QLD Major Projects and Pipeline Report

10<sup>th</sup> November 2022











































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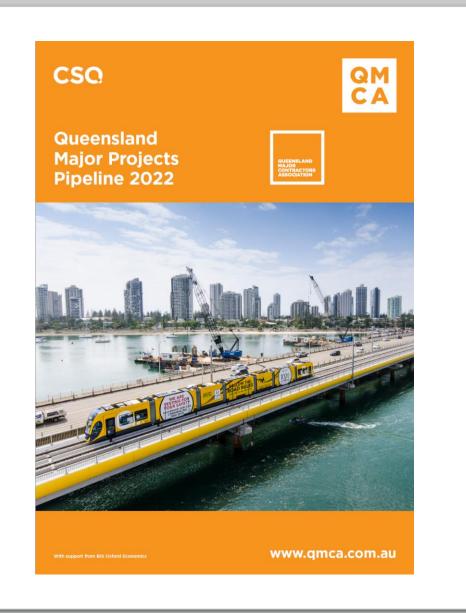






#### Outline

- Key messages from the 2022 Major Projects & Pipeline
- Outlook by sector & North QLD
- Challenges
- Recommendations



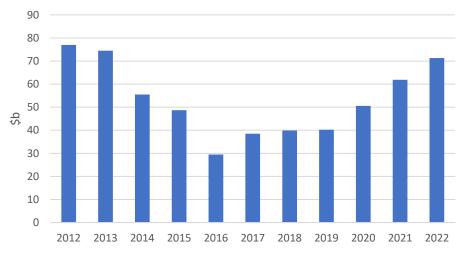




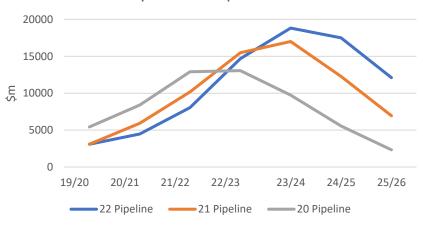
## Key Messages

- Total pipeline \$71.3b
- Funded project activity has increased to \$37.6b
- Total pipeline could see a peak of ~\$19b spend in 23/24
- Funded works peak this FY.
  The need for approvals to further progress other projects is vital.
- Trend of 'megaprojects' concentration of works continues





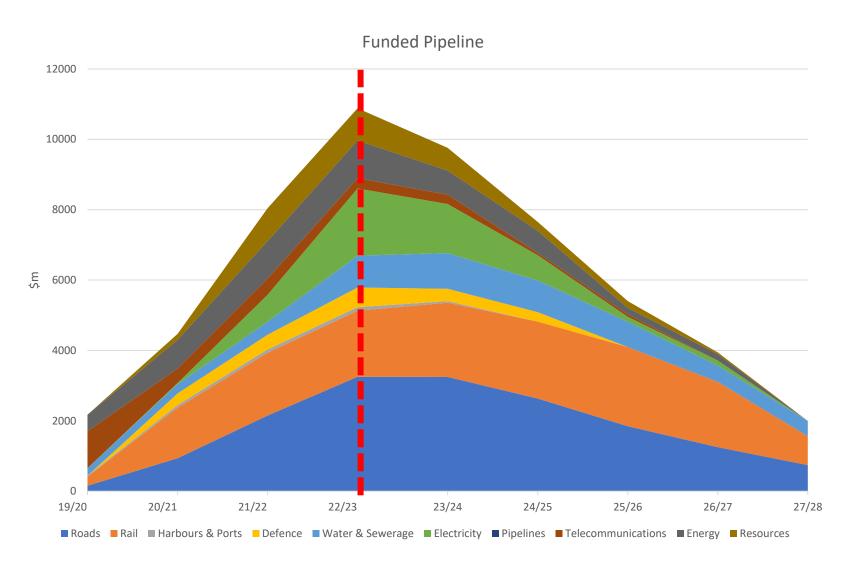
#### **Pipeline Comparisons**







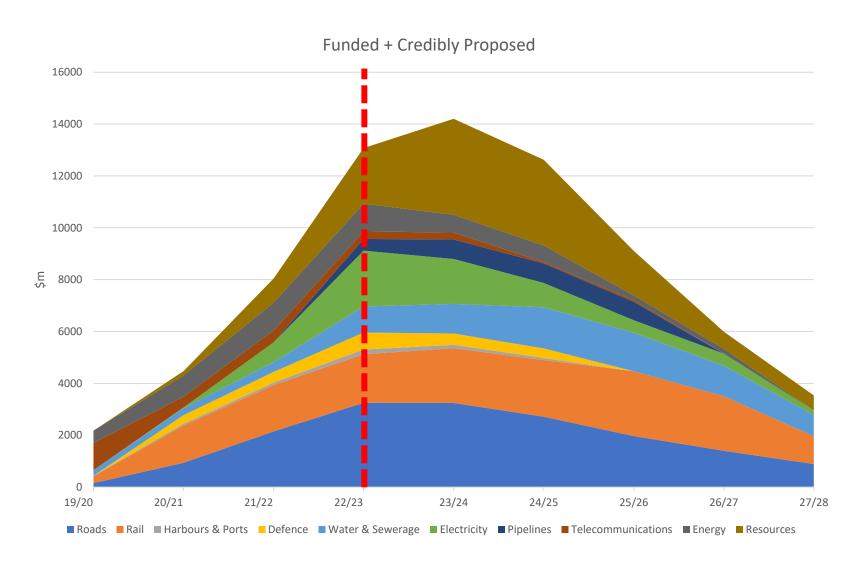
## QLD Major Projects Outlook







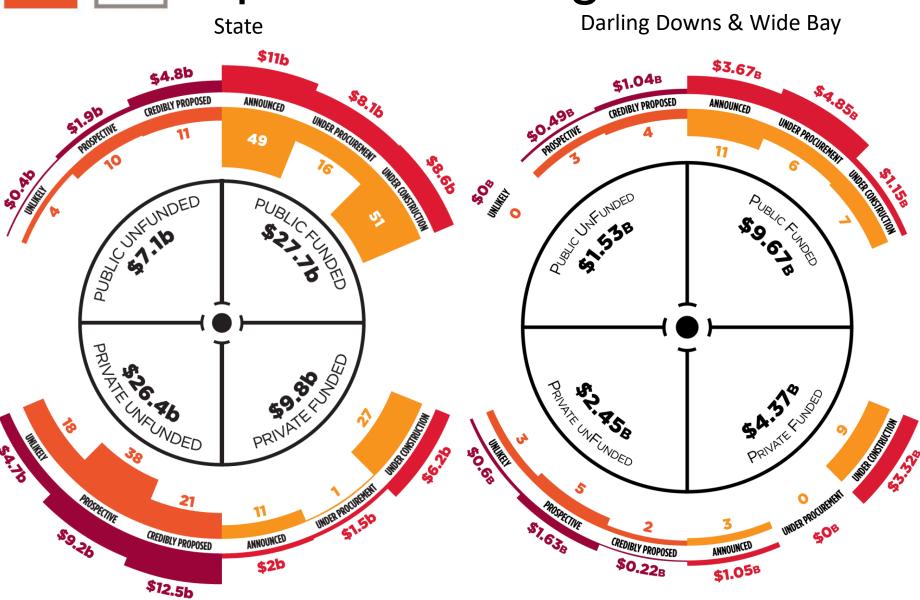
## QLD Major Projects Outlook







## Pipeline funding

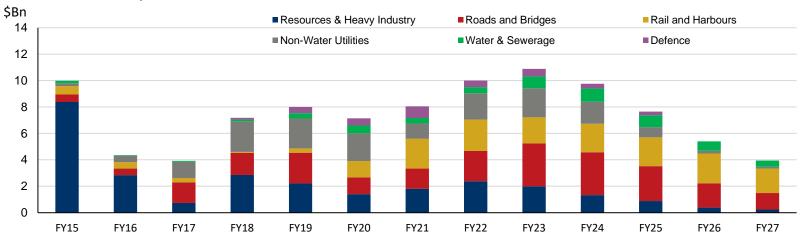






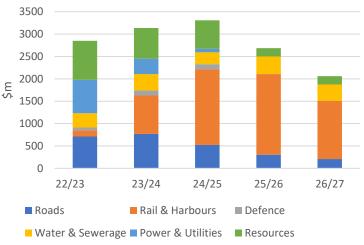
## Funded work remains high

#### **Total Funded Pipeline**





#### Downs & Wide Bay Funded Works

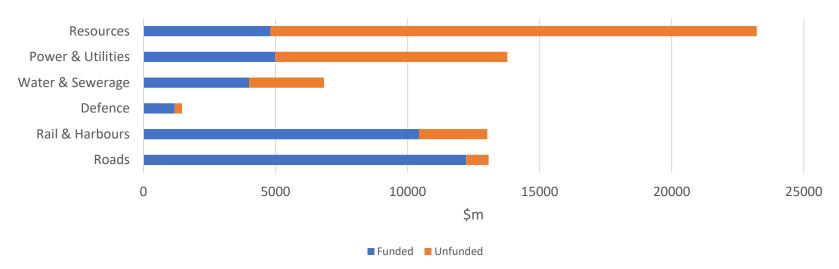






## Sector Analysis





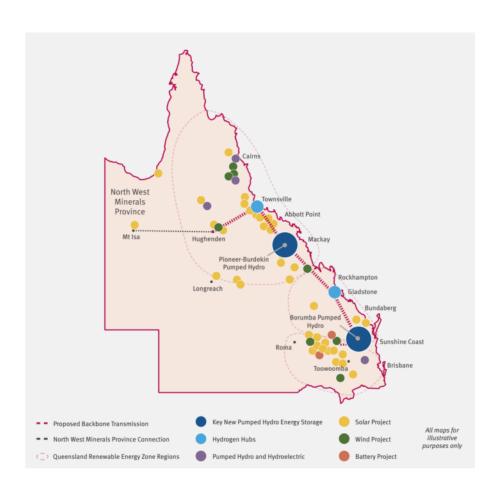
#### 5 Year Pipeline (Darling Downs & Wide Bay)



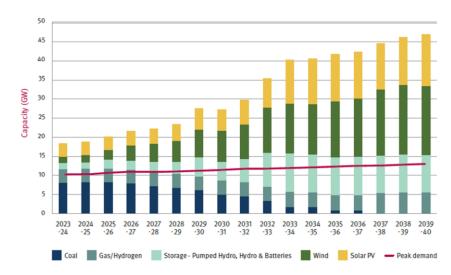


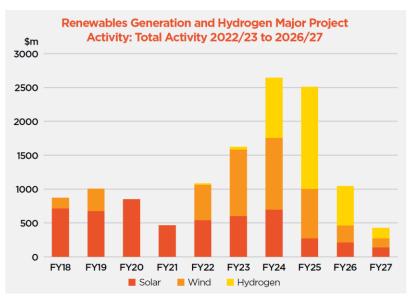


### QLD's Energy Plan



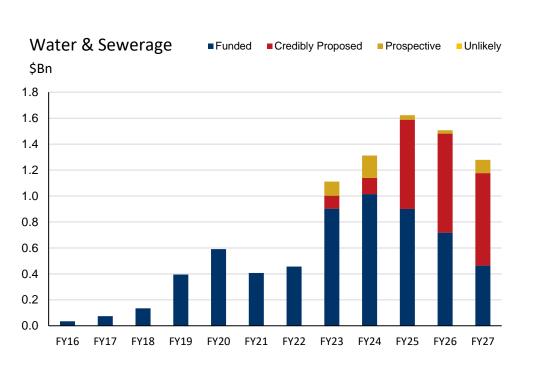
Source: QLD Government







## Water & Sewerageprojects starting to flow



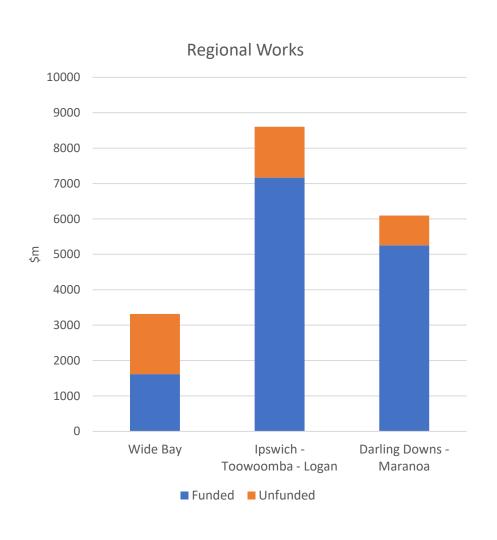


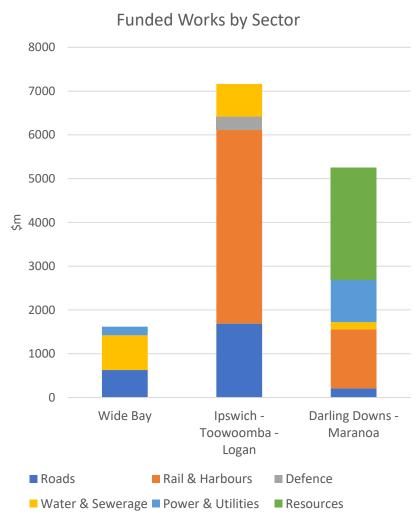






## Regional Analysis









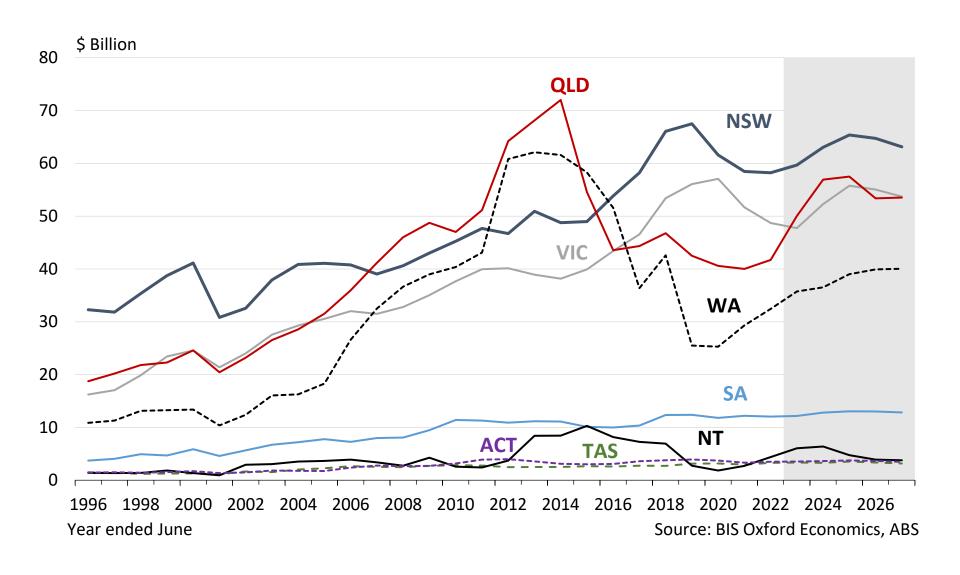
## Industry Challenges

- 4 critical challenges:
  - 1. Capacity: Sustaining and growing capacity
  - 2. Capability: Developing appropriate capability, skills and technology adoption
  - 3. Costs: Managing risks from cost escalation
  - 4. Carbon: Transitioning towards a low emissions industry and future





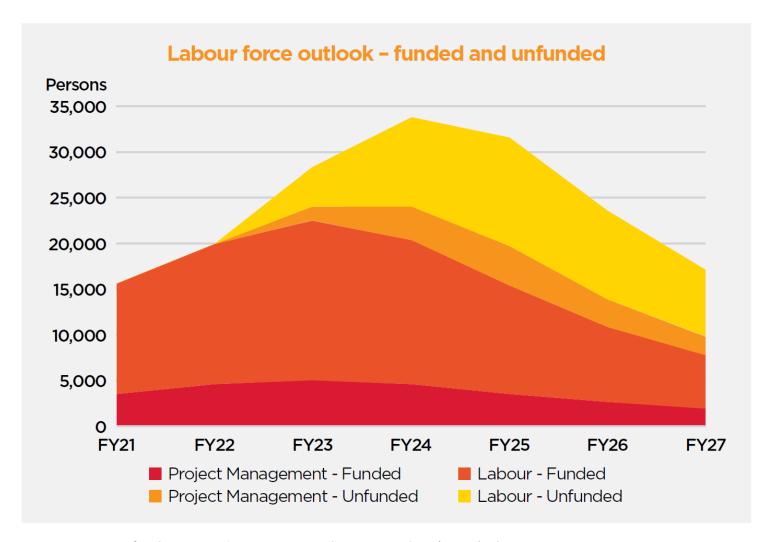
## Capacity & Capability





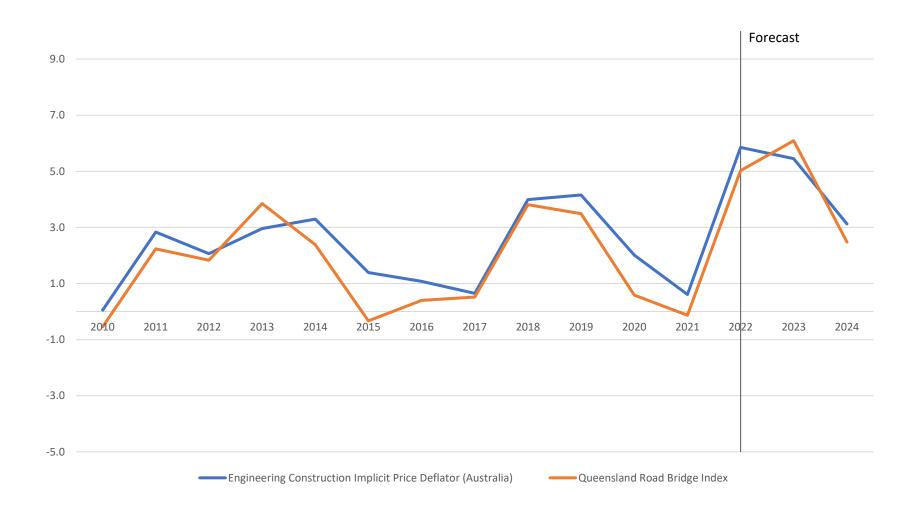


## Capacity & Capability



Source: BIS Oxford Economics, QMCA and IAQ member knowledge









## Carbon/ sustainability

- Reducing the "carbon footprint" of delivery:
  - Reducing transport requirements for materials, or utilising less carbon-intensive transport
  - Utilising spatial technologies to minimise idling and distance travelled by construction equipment
  - BE and HFC plant
- Increasing the use of sustainable materials, recycling & waste reduction





#### The Enablers

Collaboration & Community

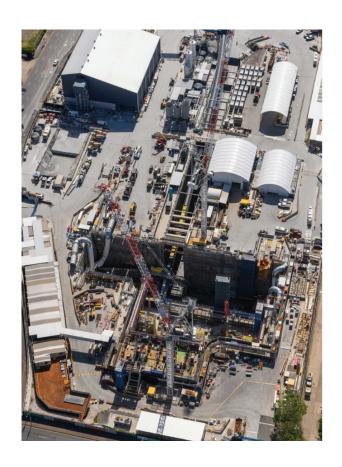






#### Recommendations

- Increasing supply:
  - Materials and supply chain
  - Labour and skills
  - Plant and equipment
  - Funding:
    - · Co investment,
    - Asset recycling
    - Private sector financing and operations

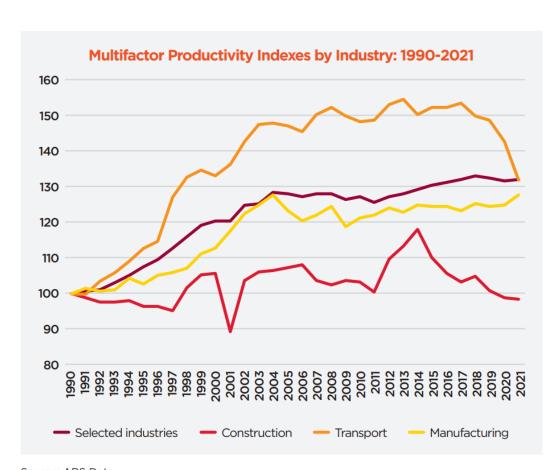






#### Recommendations

- Boosting productivity:
  - Collaborative contracting
  - Digital engineering and technology
  - Use of alternative approaches and materials
  - IR frameworks that work!



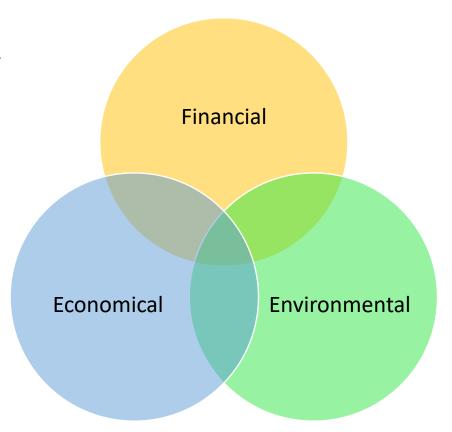
Source: ABS Data





#### Recommendations

- Ensuring long term sustainable growth:
  - Economically,
  - Financially and
  - Environmentally

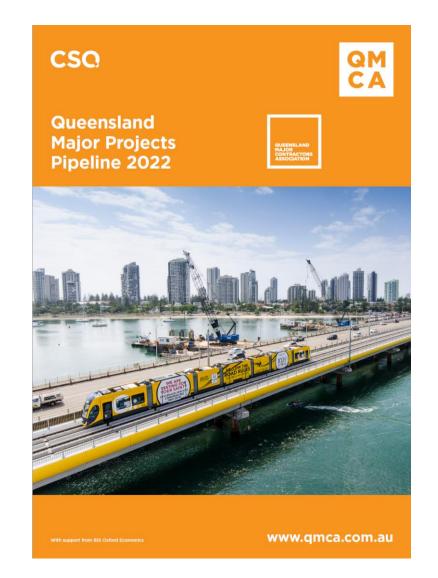




## Get your Copy

- Grab your copy of the Executive Report & Pipeline on the way out
- Head to the following site for the full report:

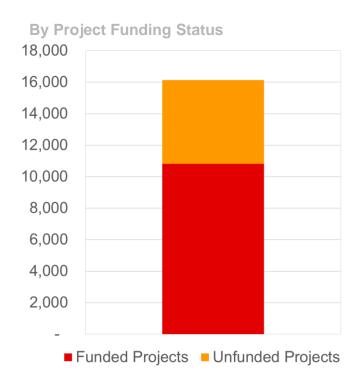


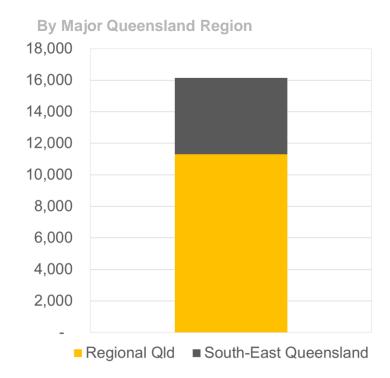




#### **Future Demand**

QMCA Civil Pipeline, Average Construction Labour Requirements, 2022/23 – 2026/27

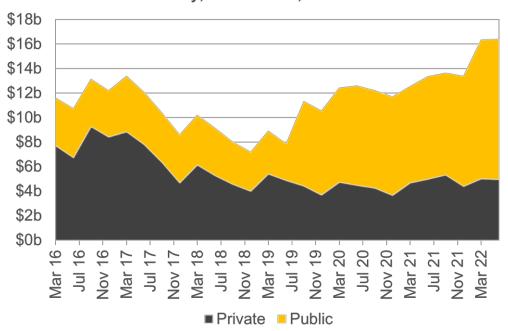




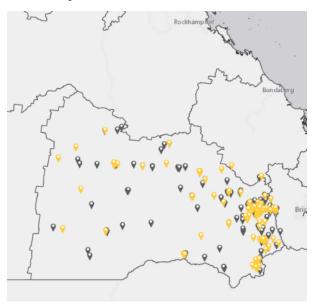
Source: CSQ for QMCA and BIS Oxford Economics (2022)

#### **Current Demand**

#### Civil Construction Activity, Queensland, Work Yet To Be Done

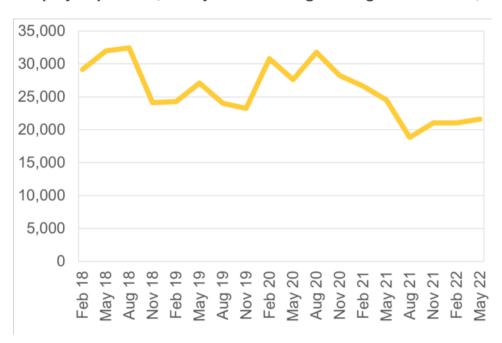


#### CSQ Project Database - TWMBA/DD



#### **But Workforce Not Responding**

#### Employed persons, Heavy and Civil Engineering Construction, Queensland

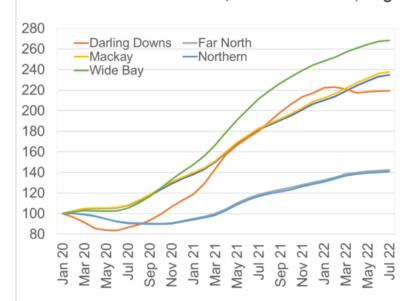


#### **Clear Shortages Opening Up**

#### **Construction Industry, Vacancies, Queensland**

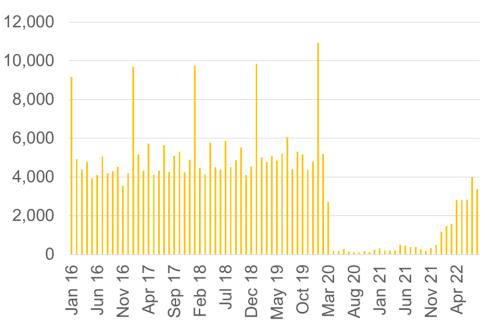


#### Construction Trade Workers, Vacancies Index, Regional Qld



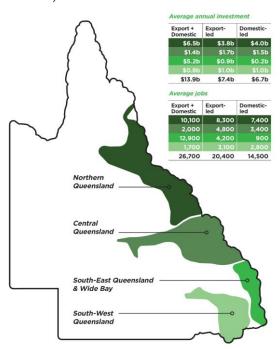
#### **A Core Problem**

#### **Queensland, Permanent Skilled Migrant Arrivals**

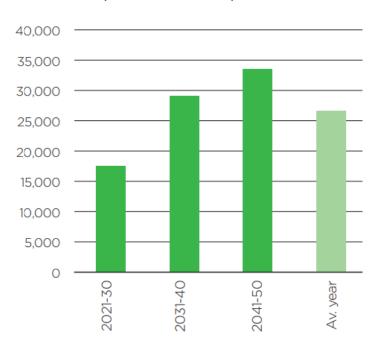


#### And We Are Just Getting Started

#### Renewables, CAPEX and Labour Demand



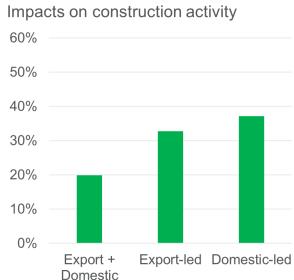
#### Renewables, Labour Demand, Qld

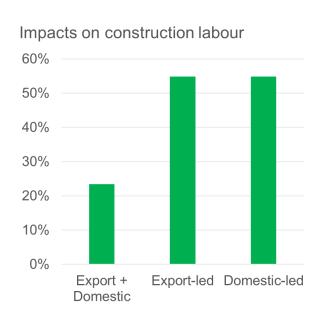


Source: CSQ (2022). Graph is most ambitious scenario (Export & Domestic Hydrogen Industry)

#### Renewables – a South-West view







## What are the challenges to obtaining a skilled workforce to build the pipeline?

- Smaller pool of talent than ever before
- Regional pipeline with already thin labour markets
- Demand and competition for labour and skills already at a high – we aren't the only show in town.



#### So, What Comes Next?

- Can not keep using past practices to fix future solutions.
- Migration Domestic & International is NOT the panacea we might have hoped.
- Poaching staff with more \$\$, is not going to get it done long term.
- Make your business attractive, be flexible & open to tailored solutions. Provide next career steps at front end.
- Need to be open to working with other businesses, across industry.







## Panel Session



# Thank you for attending Please enjoy the rest of your day

You can view the full report online on our website www.qmca.com.au